

Due: December 31, 2024

Overview

The SHARE Initiative (Supporting Health for All through Reinvestment) was created through Oregon House Bill 4018 (2018). It requires coordinated care organizations (CCOs) to invest a portion of profits back into communities to address health inequities and the social determinants of health and equity (SDOH-E). For details, see OHA's [SHARE Initiative guidance document](#). SHARE Initiative guidance is posted to the [SHARE Initiative webpage](#).

Per the requirements stated in [ORS 414.572\(1\)\(b\)\(C\)](#) and [OAR 410-141-3735](#), CCOs must designate a portion of annual net income or reserves that exceed the financial requirements for SHARE Initiative spending. CCOs are subject to a formula that determines their required minimum SHARE obligation. CCOs will follow the instructions in the [Exhibit L6.7](#) financial reporting template to apply this formula to their 2023 financials and report their 2024 SHARE designation.

The CCO contract requires a CCO's annual SHARE Initiative designation to be spent down within three years of OHA's approval of the same year's SHARE Initiative spending plan; a one-year extension may be requested (four years total).

SHARE Initiative spending must meet the following four requirements:

1. Spending must fall within SDOH-E domains and include spending toward a statewide housing priority;
2. Spending priorities must align with community priorities from community health improvement plans;
3. A portion of funds must go to SDOH-E partners; and
4. CCOs must designate a decision-making role for the community advisory council(s) related to its SHARE Initiative funds.

(See OHA's [SHARE Initiative guidance document](#) for more details.)

It is important to note that SHARE Initiative reinvestments must go toward upstream, non-health care factors that impact health (for example, housing, food, transportation, educational attainment or civic engagement).

By December 31 of each contract year, the CCO shall submit a SHARE Initiative Spending Plan to OHA for review and approval. The spending plan will identify how the CCO intends to direct its SDOH-E spending based on net income or reserves from the prior year for the SHARE Initiative. This annual SHARE Initiative spending plan will capture from CCOs how they are meeting these contractual requirements.

SHARE Initiative Reporting

- A. By June 30, each CCO must report its
 - **Annual SHARE Initiative Designation** in [Exhibit L, Report L6.7](#) to identify its SHARE Initiative designation based on the *prior year's financials*.
 - **Annual SHARE Initiative Spend-Down** in [Exhibit L, Report L6.71](#) to track year-over-year SHARE spending and to tie such spending to the appropriate year's SHARE Initiative Spending Plan.
 - **Annual SHARE Detailed Spending** in [Exhibit L, Report 6.71 to track spend-down to each SDOH-E partner each year](#).
- B. By December 31, each CCO must complete the **Annual SHARE Initiative Spending Plan** described in this document for the *prior year's financials*.

2024 SHARE Initiative Spending Plan Template

CCO name: Umpqua Health Alliance

CCO contact: Nancy Rickenbach

Instructions:

- Respond to items 1–9 below using this template.
- Be clear and concise.
- CCOs no longer need to submit partner agreements to OHA. CCOs still must have partner agreements in place that include all elements outlined in guidance prior to disbursing funds.
- Use clear file names (for example, CCOname-SHARE-Spending-Plan-2024).
- Submit your plan in the [CCO Contract Deliverables Portal](#) by December 31. (The submitter must have an OHA account to access the portal.)

Section 1: SHARE Initiative Designation

1. **What is the dollar amount of your CCO’s SHARE Initiative designation represented in this spending plan? This amount must meet or exceed your CCO’s designation amount recorded in cell G40 in [Exhibit L – Report L6.7](#). If the amount does not match, please explain.**
\$1,200,000

Section 2: SHARE Initiative Spending Plan

Spending plan project summaries

2. **Provide a summary of the work your CCO is funding through this year’s SHARE Initiative. Duplicate the row below and complete it for each funded project included in your spending plan.** Note: SHARE funds may not be used for any covered Medicaid benefits or delivery of covered Medicaid benefits, including health-related social needs (HRSN) covered services and substance use disorder (SUD) covered services.

Proj ect #	Project name	Brief project description, including project goals, objectives and expected outcomes	Is this a housing project? If yes, indicate project type. ¹	SDOH-E domain	Populations served (list) ²
1	Healthcare Workforce – UCC Medical Careers Hub	The medical careers hub aims to address the urgent need for qualified healthcare professionals in Douglas County by constructing a state-of-the-art multi-functional facility at Umpqua Community College (UCC). This facility will serve as a Welcome Center and Medical Careers Hub, <i>enhancing UCC’s capacity to deliver comprehensive allied health education and training</i> . Through	<input type="checkbox"/> Housing services and supports <input type="checkbox"/> Permanent supportive housing <input type="checkbox"/> Other (write in; for example, transitional housing, emergency shelter, affordable housing):	<input checked="" type="checkbox"/> Neighborhood and built environment <input checked="" type="checkbox"/> Economic stability <input checked="" type="checkbox"/> Education <input checked="" type="checkbox"/> Social and community health	<ul style="list-style-type: none"> • People of Color and Tribes • People Who Identify as LGBTQ+ • People with Low

¹ For definitions of “housing services and supports” and “permanent supportive housing,” see the [SHARE guidance document](#).

² If applicable, please use standardized race, ethnicity, language and disability (REALD) categories (see [REALD form](#)).

2024 SHARE Initiative Spending Plan Template

		<p>the new facility, UCC is expanding its capacity to deliver quality training for allied health careers, with an expectation of increasing the number of qualified healthcare providers in Douglas County. This expansion will support UCC’s mission to improve local healthcare access and equity.</p> <p>Project Goals:</p> <ol style="list-style-type: none"> 1. Increase Graduates in Allied Health Programs: UCC will at least double the number of graduates in its allied health programs by June 2027. This expansion will help meet the local and regional demand for qualified healthcare professionals. 2. Construct New Facility: UCC will build and operationalize a new facility that includes a Welcome Center and Medical Careers Hub before January 2027. This facility will provide essential student services and specialized training environments to improve the workforce pipeline. 3. Expand Allied Health Program Offerings: Between Fall 2023 and Fall 2028, UCC will introduce 10 additional allied health programs to diversify and enhance training opportunities for students. <p>Objectives:</p> <ul style="list-style-type: none"> • Develop Infrastructure: Construct and equip a multi-functional facility to house the Welcome Center and Medical Careers Hub, ensuring it is operational by January 2027. • Expand Educational Opportunities: Increase the number of allied health programs to meet diverse healthcare training needs and support a growing local and regional workforce. • Enhance Local Workforce: Train an additional 100 to 300 qualified allied health workers annually, directly 			<p>Incomes.</p> <ul style="list-style-type: none"> • People with Disabilities • Other: While Douglas County has large populations of rural and low-income residents, the project ultimately serves individuals of all identities and backgrounds. UCC’s purpose is to increase the number of qualified medical providers in the county, benefitting the entire community, as local medical providers
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2024 SHARE Initiative Spending Plan Template

		<p>addressing the shortage in Douglas County and the surrounding areas. The medical careers hub aims to address the urgent need for qualified healthcare professionals in Douglas County by constructing a state-of-the-art multi-functional facility at Umpqua Community College (UCC). This facility will serve as a Welcome Center and Medical Careers Hub, <u>enhancing UCC's capacity to deliver comprehensive allied health education and training</u>. Through the new facility, UCC is expanding its capacity to deliver quality training for allied health careers, with an expectation of increasing the number of qualified healthcare providers in Douglas County. This expansion will support UCC's mission to improve local healthcare access and equity.</p> <p>Expected Outcomes:</p> <ul style="list-style-type: none"> ● Workforce Development: The expansion of UCC's allied health programs and the new facility will significantly increase the number of local graduates entering the healthcare field. This will help alleviate the regional shortage of healthcare professionals and improve healthcare access in rural Douglas County. ● Improved Healthcare Access: By training more healthcare providers locally, the project will enhance access to quality healthcare services for Douglas County residents, addressing issues related to income and geographic barriers. Current health care provider service levels in community are limited by ready access to allied health workforce capacity. ● Economic and Social Impact: The project will provide local students and residents with career opportunities in the healthcare sector which support family-wage 			<p>serve all community members regardless of their backgrounds.</p>
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2024 SHARE Initiative Spending Plan Template

		<p>jobs, contributing to economic stability and a reduction in generational poverty. Additionally, the inclusion of culturally competent and trauma-informed training will advance health equity and improve patient care outcomes.</p> <ul style="list-style-type: none"> • Educational Equity: The Welcome Center and Medical Careers Hub will lower barriers to education for underserved populations, ensuring equitable access to healthcare training and contributing to a more inclusive educational environment. 			
2	Gary Leif Navigation Center	<p>The Gary Leif Navigation Center is designed to provide crucial support to individuals and families experiencing homelessness. As a low-barrier shelter, it offers a stable environment through a combination of congregate shelter and modular pod units. The center aims to create a safe and supportive space for those previously unhoused, facilitating their transition to permanent housing and stability.</p> <p>Goals:</p> <ol style="list-style-type: none"> 1. Provide Stable Shelter: Offer immediate and secure housing solutions through both congregate shelter and modular pods. 2. Support Transition to Permanent Housing: Assist residents in moving from temporary shelter to permanent, stable housing. 3. Reduce Barriers to Access: Ensure inclusivity by minimizing entry barriers for individuals and families seeking assistance. <p>Objectives:</p> <ul style="list-style-type: none"> • Operate a low-barrier shelter that accommodates a diverse range of needs and circumstances. 	<input checked="" type="checkbox"/> Housing services and supports <input type="checkbox"/> Permanent supportive housing <input checked="" type="checkbox"/> Other (write in; for example, transitional housing, emergency shelter, affordable housing):	<input type="checkbox"/> Neighborhood and built environment <input checked="" type="checkbox"/> Economic stability <input type="checkbox"/> Education <input checked="" type="checkbox"/> Social and community health	Serves highly stigmatized populations, including individuals with substance abuse disorders, severe mental illnesses, and those who have been previously incarcerated.

2024 SHARE Initiative Spending Plan Template

		<ul style="list-style-type: none"> Utilize both congregate and modular pod units to provide flexible and effective housing solutions for individuals and families. Implement supportive services to aid residents in securing permanent housing and improving their overall stability. <p>Expected Outcomes:</p> <ul style="list-style-type: none"> Stable Living Conditions: Provide a secure and stable environment for individuals and families who have experienced homelessness. Improved Housing Stability: Facilitate the transition of residents to permanent housing solutions. Increased Accessibility: Ensure that shelter services are accessible to all individuals in need, reducing barriers to entry and support. <p>Funding will support the ongoing operation of the Gary Leif Navigation Center, ensuring it continues to deliver essential services and meet the needs of its residents effectively.</p>			
3	Tennis and Pickleball Outdoor Court Renovation	<p>The Stewart Park Outdoor Courts Renovation Project aims to enhance community health, social connectivity, and recreational opportunities in Roseburg through the renovation and expansion of the existing tennis and pickleball facilities. This project is supported by SHARE funds to improve public access to inclusive sports, aligning with the Umpqua Health Alliance's (UHA) 2019 Coordinated Health Plan (CHP) priorities and Oregon Governor's goals for community well-being.</p> <p>Goals:</p> <ol style="list-style-type: none"> Host Tournaments: Renovate the facility to accommodate junior and 	<input type="checkbox"/> Housing services and supports <input type="checkbox"/> Permanent supportive housing <input type="checkbox"/> Other (write in; for example, transitional housing, emergency shelter, affordable housing):	<input checked="" type="checkbox"/> Neighborhood and built environment <input checked="" type="checkbox"/> Economic stability <input checked="" type="checkbox"/> Education <input checked="" type="checkbox"/> Social and community health	<ul style="list-style-type: none"> People of Color and Tribes People Who Identify as LGBTQ+ People with Low Incomes. People with Disabilities <p>Other:</p>

2024 SHARE Initiative Spending Plan Template

		<p>adult tennis and pickleball tournaments, aiming to run 6 to 10 tournaments per year. This will enhance the facility's capability to attract out-of-town visitors, positively impacting local businesses such as hotels and restaurants.</p> <p>2. Maintain Affordable Access: Ensure the renovated facility continues to offer very low-cost playing time for adults at \$2 per day and free access for individuals under the age of 18. This goal focuses on maintaining affordable recreational opportunities for the community.</p> <p>3. Inclusive Access: Upgrade the facility to provide access for wheelchair tennis and wheelchair pickleball, aligning with the standards of parasports played at major events like the US Open Tennis Championships. This goal is to make the facility inclusive and accessible to athletes with disabilities.</p> <p>4. Collaborative Completion: Work closely with the City of Roseburg, UVTC, and i.e. Engineering to design, plan, and complete the court renovation project within the established timeline, ensuring successful project execution and facility readiness.</p> <p>Objectives: <u>Improving Neighborhood and Built Environment:</u> The project involves demolishing outdated tennis courts and constructing eight new tennis courts and ten pickleball courts. This revitalization supports UHA's focus on enhancing neighborhood infrastructure to promote physical activity and social engagement among all age groups.</p> <p><u>Promoting Healthy Lifestyles:</u> Tennis and pickleball are recognized as lifetime</p>			<p>provide crucial recreational opportunities for individuals who, due to their past experiences or current circumstances, might otherwise remain socially isolated. By offering a stable and accessible space for sports and social interactions, these courts enable participants to engage with the community, fostering connections and enhancing their overall quality of life.</p>
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2024 SHARE Initiative Spending Plan Template

	<p>sports that encourage physical activity and social interaction. The renovated facility will provide low and no-cost opportunities for residents to engage in healthy activities, aligning with UHA's emphasis on healthy lifestyles and preventing chronic diseases.</p> <p><u><i>Supporting Families and Children:</i></u> By offering affordable access to tennis and pickleball, including scholarships for lessons, the project ensures that every family and child in Roseburg has access to recreational activities that promote physical and social development. This supports the Governor's priority of ensuring safe, high-quality public education and affordable childcare options through community-based sports initiatives.</p> <p>Expected Outcomes: Upon completion, the Stewart Park Outdoor Courts Renovation Project will:</p> <ul style="list-style-type: none">• Establish a safe outdoor sports facility that attracts residents and potential newcomers to Roseburg, enhancing the city's recreational infrastructure.• Provide permanent, low-barrier entry to pickleball, addressing the growing demand for accessible recreational opportunities for seniors, children and all community members.• Host junior and adult tennis and pickleball tournaments, generating economic benefits by attracting visitors who support local businesses.• Improves Health Equity by supporting parasports like wheelchair tennis and pickleball, promoting inclusivity and accessibility in recreational activities.			
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2024 SHARE Initiative Spending Plan Template

		<p>This project exemplifies a collaborative effort between the City of Roseburg, UVTC, and i.e. Engineering to enhance community health and well-being through sustainable recreation infrastructure. It aligns with UHA's commitment to addressing social determinants of health and the Governor's priorities for enhancing quality of life through accessible, inclusive recreational opportunities.</p>			
4	UCAN	<p>The UCAN Transitional Housing Enhancement Project is designed to address critical needs within Douglas County's homeless population through a three-phase initiative. By leveraging SHARE funds, this project aims to stabilize operations, perform essential repairs, and plan for new housing development. This effort aligns with community priorities and state goals for improving housing stability and addressing homelessness, particularly focusing on enhancing neighborhood and built environment, economic stability, and social and community health.</p> <p>Goals: Maintain Transitional Housing Capacity: Ensure that 22 units of transitional housing are available and occupied by eligible households by the end of the project year. Permanent Housing Transitions: Successfully transition the majority of households from transitional housing to permanent housing locally every two years. New Permanent Housing Development: Develop and complete 5 new units of permanent housing by the end of Phase III.</p> <p>Objectives: <u>Operational Stabilization:</u></p>	<p><input type="checkbox"/> Housing services and supports <input type="checkbox"/> Permanent supportive housing <input checked="" type="checkbox"/> Other (write in; for example, transitional housing, emergency shelter, affordable housing):</p>	<p><input type="checkbox"/> Neighborhood and built environment <input checked="" type="checkbox"/> Economic stability <input type="checkbox"/> Education <input checked="" type="checkbox"/> Social and community health</p>	<p>Serves highly stigmatized populations, including individuals with substance abuse disorders, severe mental illnesses, and those who have been previously incarcerated.</p>

2024 SHARE Initiative Spending Plan Template

		<p>Utilize SHARE funds to stabilize revenue for UCAN’s transitional housing, covering day-to-day operational costs affected by rent caps.</p> <p>Maintains support for 22 households, ensuring operational stability and continuity of services for individuals facing economic hardship.</p> <p><u>Maintenance and Repairs:</u> Allocate funds from November 2024 to June 2025 for urgent repairs, including roofing, painting, and HVAC replacements. Preserves the quality and functionality of transitional housing units, ensuring a safe and conducive environment for residents.</p> <p><u>Housing Development Planning:</u> Use funds to hire consultants and develop plans for converting existing spaces into 5 new permanent housing units from January 2025 to June 2025.</p> <p>Expands affordable housing options, supporting long-term stability and contributing to improved community health and resilience.</p> <p><u>Expected Outcomes:</u></p> <ul style="list-style-type: none"> • <i>Operational Continuity:</i> Ensure 22 transitional housing units remain operational with enhanced stability, supporting households in transition. • <i>Preserved Quality:</i> Complete necessary repairs to maintain the safety and livability of existing housing units. • <i>New Housing Development:</i> Develop plans for 5 additional permanent housing units, providing stable housing for an extra 14 individuals and reducing homelessness in Douglas County. 		
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2024 SHARE Initiative Spending Plan Template

		<ul style="list-style-type: none"> • <i>Community Benefit:</i> Enhance the overall well-being and stability of residents, contribute to neighborhood revitalization, and support economic and social stability within the community. <p>The UCAN Transitional Housing Enhancement Project, supported by SHARE funds, underscores UCAN’s commitment to improving housing stability and addressing urgent community needs. This initiative aligns with state and local priorities, ensuring a positive impact on Douglas County’s most vulnerable populations by enhancing economic stability, neighborhood conditions, and social health outcomes.</p>		
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CHP/statewide priorities

3. Which specific priorities, topics or domains within your CCO’s most recent shared community health improvement plan does this SHARE spending plan address? List single CHP topics in bullets and *briefly* describe how your SHARE spending plan aligns with your CCO’s shared community health improvement plan.

The UHA Spending Plan addresses the UHA 2019 CHP Priorities in the following ways:

- **Social Determinants of Health (SDOH):**
 - *UCC Medical Careers Hub*: by enhancing neighborhood and built environment factors through the construction of modern laboratory spaces and clinical simulation environments. These facilities prepare healthcare professionals to contribute to community health and wellness initiatives, thereby improving local job opportunities and economic stability by improving the workforce pipeline.
 - *The Gary Leif Navigation Center (GLNC)* project addresses SDOH by providing stable housing options and support services to mitigate the housing emergency. By facilitating rehousing efforts and supporting approximately 100 individuals and families into positive housing situations, the GLNC contributes to neighborhood and built environment stability in Douglas County.
 - *The Stewart Park Outdoor Courts Renovation Project* addresses social determinants of health by enhancing neighborhood infrastructure. By demolishing outdated facilities and constructing new tennis and pickleball courts, the project promotes physical activity and social engagement among residents of all ages, thereby contributing to community health and well-being.
 - *The UCAN Transitional Housing Enhancement Project* aligns with UHA’s community health improvement plan by addressing key Social Determinants of Health. It stabilizes operations for 22 transitional housing units, ensuring economic stability; funds essential repairs to improve housing quality and safety; and plans for the development of 5 new permanent housing units

2024 SHARE Initiative Spending Plan Template

to expand affordable housing options. These efforts collectively enhance economic stability, improve neighborhood conditions, and support overall community health and resilience.

- **Behavioral Health & Addictions:**

- *UCC Medical Careers Hub*: By implementing 10 new medical programs focused health care that includes mental health and substance use training, the project supports workforce readiness statewide and improves the workforce pipeline. This aligns with UHA's priority to address behavioral health and addiction issues by training professionals equipped to provide essential healthcare services in these areas.
- *The GLNC* assists people with access to mental health and substance use services for all residents, aligning with UHA's focus on addressing behavioral health and addiction issues. This supports the Governor's priority of providing accessible help for mental health concerns and substance use issues, thereby enhancing community health and well-being.
- *The Stewart Park Outdoor Courts Renovation Project*, while not directly focused on behavioral health, the project indirectly supports mental well-being by providing opportunities for physical activity and social interaction. These elements are crucial in promoting mental health and preventing behavioral health issues, aligning with UHA's goal of addressing overall community health.
- *UCAN* This project provides transitional and permanent housing for individuals with substance abuse disorders, severe mental health issues, and those who are formerly incarcerated. UCAN's housing supports residents in securing stable living conditions while addressing their health challenges, with trauma-informed care helping them process experiences and build resilience. Affordable rents enable residents to save money for essential needs, and our partnership with DHS promotes family reunification, enhancing social cohesion and supporting the well-being of residents and their children.

- **Healthy Lifestyles:**

- *UCC Medical Careers Hub*: The project promotes healthy lifestyles by training a skilled healthcare workforce locally. This initiative not only supports community health initiatives but also will improve access to comprehensive healthcare education and services, contributing to overall wellness and preventive care by improving the workforce pipeline.
- While not directly focused on physical activity, the *GLNC* indirectly promotes healthy lifestyles by providing stable housing and support services that contribute to overall well-being and personal growth. This aligns with UHA's goal of promoting healthy behaviors and preventing chronic diseases.
- *The Stewart Park Outdoor Courts* adds Tennis and pickleball which are lifetime sports that encourage physical activity and healthy lifestyles. By offering low and no-cost opportunities for residents to participate in these activities, including hosting tournaments and promoting inclusive sports like wheelchair tennis and pickleball, the project supports UHA's emphasis on promoting healthy behaviors and preventing chronic diseases.

- **Families & Children:**

- *UCC Medical Careers Hub*: The Medical Careers Hub supports families and children by enhancing educational and career advancement opportunities and providing family wage jobs. By providing access to high-quality public education and affordable childcare options, the project aligns with the Governor's priority to ensure every Oregon child has a safe place for learning and development.

2024 SHARE Initiative Spending Plan Template

- The GLNC supports families and children by providing stable housing environments that ensure educational access and community health. By promoting stability and reducing homelessness, the project contributes to the Governor's priority of ensuring every Oregon child has a safe place for learning and development.
- Stewart Park Outdoor Courts project supports families and children by providing affordable access to recreational activities that promote physical and social development. By ensuring access to safe and inclusive sports facilities, the project aligns with the Governor's priority of enhancing educational opportunities and providing affordable childcare options through community-based initiatives.

4. Briefly describe how your SHARE Initiative spending plan addresses the statewide priority of housing-related services and supports, including supported housing, and helps people find and maintain stable housing. In the description, please reference the specific housing projects using the project numbers from the table above (question 2).

Project 2 and 4

The Gary Leif Navigation Center will:

- Successfully transition approximately 100 individuals and families into stable housing situations, thereby enhancing neighborhood stability and addressing social determinants of health.
- Provide essential mental health and substance use support referrals, aligning with state priorities for accessible healthcare services and addressing behavioral health needs in the community.
- Contribute to economic stability by offering pathways to stable housing, reducing homelessness, and enhancing community well-being.
- Promote educational access and community health by providing residents with the stability needed for personal and professional growth, aligning with the Governor's priorities for comprehensive community support.

The UCAN Transitional Housing Enhancement Project

- Ensure 22 transitional housing units remain operational with enhanced stability, supporting households in transition.
- Complete necessary repairs to maintain the safety and livability of existing housing units.
- Develop plans for 5 additional permanent housing units, providing stable housing for an extra 14 individuals and reducing homelessness in Douglas County.
- Enhance the overall well-being and stability of residents, contribute to neighborhood revitalization, and support economic and social stability within the community.

SDOH-E partners and agreements

5. Complete the table below for each funded SDOH-E partner. Duplicate the row below for each partner included in your spending plan.

- A) Identify each SDOH-E partner that will receive a portion of SHARE Initiative funding.**
- B) Identify the total SHARE budget (dollar amount) being allocated to the partner.**
- C) Briefly describe how the partner will be using the SHARE funds.**

Note: For each partner, your CCO must have a partner agreement in place that meets requirements in guidance. You don't need to submit the agreements to OHA.

Project #	Partner name	SHARE	Partner	Describe the specific items, activities or services
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2024 SHARE Initiative Spending Plan Template

(match above)		budget to partner (\$)	agreement	being funded with SHARE
1	Umpqua Community College	1,000,000	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	Physical infrastructure in the form of modern lab space to teach hands on skills and to simulate the clinical environment.
2	City of Roseburg (Gary Lief Navigation Center)	50,000	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	The funding is specifically to assist in the operational functions that includes personnel costs, program materials, training and development, administrative costs such as office supplies, technology, outreach, reporting, staff development and program support. This will allow the GLNC to deliver services that acknowledge and address the trauma/state of crisis that many clients who are experiencing chronic homelessness suffer.
3	Umpqua Valley Tennis Center	100,000	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	Demolition and replacement of eight tennis courts, ten pickleball courts, viewing area, fencing and lighting.
4	UCAN	50,000	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	Urgent repairs, including roofing, painting, and HVAC replacements and hire consultants to develop plans for converting existing spaces into 5 new permanent housing units.

6. Are any of your partner agreements a subcontract as defined in CCO contract? Yes No
If yes, which ones?

Partner selection and community advisory council (CAC role)

7. Describe the process for identifying and selecting the SDOH-E partners for SHARE Initiative projects.

A. Below are some examples of CAC roles in SHARE. Check all boxes that apply.

- CAC determined SHARE priority areas.
- CAC created or approved the overall SHARE decision-making process.
- CAC developed a scoring rubric for reviewing SHARE proposals.
- CAC members recommended organizations to fund using SHARE dollars.
- CAC members reviewed SHARE proposals and made recommendations to CCO leadership.
- CAC made final SHARE project funding decisions.
- CAC will have a role in ongoing monitoring of SHARE projects.

- B. Briefly describe what steps were taken to identify and select partners and who was involved (for example, CCO leadership, CCO staff, committee, advisory group, CAC). Be sure to include your CAC's designated role in SHARE Initiative spending decisions. (If applicable, also describe the ongoing engagement and feedback loop with the CAC as it relates to SDOH-E spending.)**

To identify and select partners for the SHARE Initiative spending, Umpqua Health Alliance (UHA) undertook a comprehensive outreach and engagement strategy involving multiple steps and stakeholders:

2024 SHARE Initiative Spending Plan Template

1. **Community Engagement and Outreach:**
 - UHA leadership and staff actively engaged with the community through participation in community boards, committees, and leadership forums. This allowed them to understand current community needs and priorities.
 - Outreach efforts included responding to specific requests from community partners, hosting SHARE Webinars, sending email notifications, and exploring additional avenues as opportunities arose.
2. **Involvement of Stakeholders:**
 - Members of the Executive Team at UHA played a pivotal role in community engagement, ensuring alignment of funding opportunities with identified priorities.
 - A Sub Committee of the Community Advisory Council (CAC) was involved reviewing project submissions with the UHA Executive team for funding approval.
 - CCO leadership, staff, committees, and advisory groups collaborated closely throughout the process to ensure transparency and alignment with UHA's strategic goals.
3. **Selection Process:**
 - Potential partners were encouraged to complete an application available on the UHA website. Applications were submitted via email to UHReports@umpquahealth.com, where they underwent review by staff, the Executive Team and a sub committee of CAC.
 - Partners were selected based on their alignment with UHA's 2019 Community Health Improvement Plan priorities, as well as the current priorities identified through community engagement efforts.
4. **Role of the Community Advisory Council (CAC):**
 - The CAC plays a crucial role in the SHARE Initiative spending decisions. A Sub-Committee of the CAC were engaged to discuss the projects and provided input with the Executive Team.
 - Make recommendations for improvement of SHARE collaboration.
 - The full CAC will continue to monitor the progress of funded projects through regular reports and invites awardees to provide updates directly to the CAC and Governing Board.
5. **Ongoing Engagement and Feedback Loop:**
 - UHA maintains an ongoing engagement and feedback loop with the CAC. This ensures that community perspectives are continuously integrated into decision-making processes related to SHARE investments.
 - Feedback from the CAC informs adjustments in strategy, program implementation, and evaluation frameworks to maximize the impact of funded initiatives on community health outcomes.

By leveraging these collaborative efforts and stakeholder engagements, UHA ensures that SHARE Initiative funding addresses identified community needs effectively and aligns with both UHA's strategic priorities and the broader health goals of the Oregon Governor's office.

2024 SHARE Initiative Spending Plan Template

Section 3: Additional details

8. If the project or initiative requires data sharing, attach a proposed or final data-sharing agreement that details the obligation for the SDOH-E partner to comply with HIPAA, HITECH and other applicable laws regarding privacy and security of personally identifiable information and electronic health records and hard copies thereof. Does the project require data sharing?

Yes No

9. *(Optional)* CCOs may choose to include an evaluation plan. If so, describe or attach the evaluation plan for the SHARE spending plan portfolio or for each project, including expected outcomes; the projected number of your CCO's members, OHP members, and other community members served; and how the impact will be measured.